

Special Products & Integral Services Worldwide

# Tubos Reunidos

March 2016

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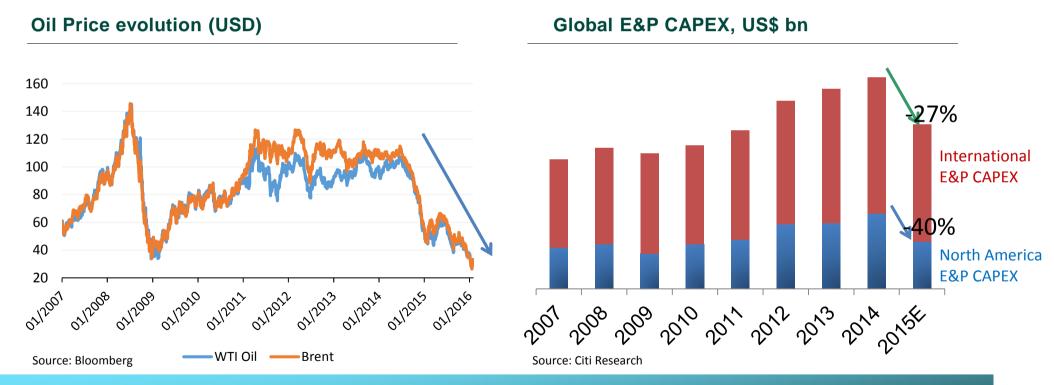


# 1. Market Context

### **Market Context**



- Sharp decrease in oil prices since mid 2014 is leading to a strong reduction in drilling programs and in oil&gas exploration and production investment globally
- Significant negative impact in seamless steel tubes for oil&gas, OCTG demand, also amplified by inventory adjustments from distributors
- Increase in global competition for seamless steel tubes in all market segments



Seamless Steel tubes sector marked by severe oil price drop and major E&P capex cuts

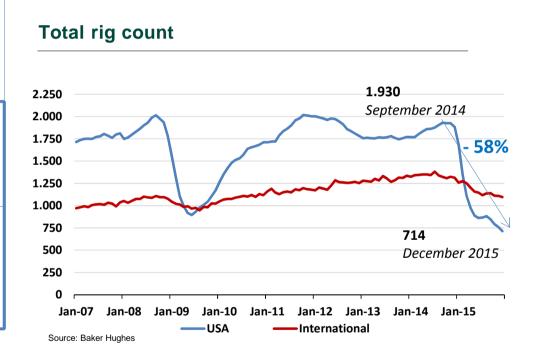
### **Market Context**

Source: BP Global



Reaction has been sharper in North American due to short-run responsiveness of shale oil to price changes as consequence of its short lead and pay-back times, lower upfront costs and rapid well level decline rates

	Time lag between investment decisions and production	Decline rate	Fix / variable costs	
Conven- tional	Years	Far slower than uncon- ventional	High ratio of fix costs to total costs	
Uncon- ventional	Weeks	75% in the first year	High ratio of variable costs to total costs	



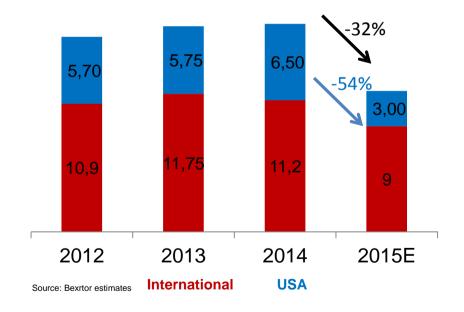
In the short run, responsiveness of shale oil to price changes is far greater than that for conventional oil – equally, faster supply response from Nortamerican shale oil is expected on the rebound

### **Market Context**



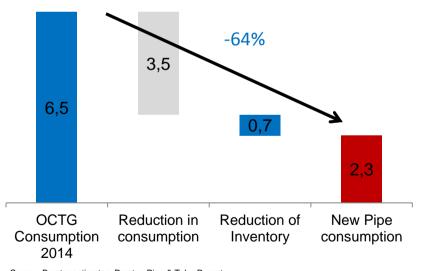
As consequence, demand for OCTG (Oil Country Tubular Goods) has suffered strong reductions globally and in a stronger manner in Northamerica. This reduction of consumption has been amplified dy distributors inventory reductions.

#### **Global OCTG consumption (Million tons)**



## US OCTG consumption (New Pipe consumption) Million tons

The 54% reduction in US OCTG Consumption is sharpened by the reduction of inventory, resulting in a real impact for Pipe Manufacturers of **-65%**.



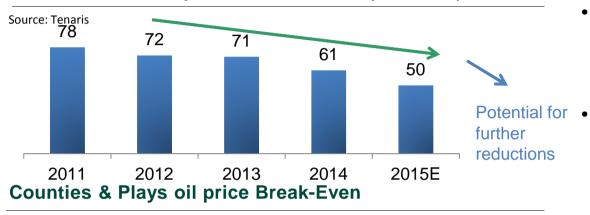
Source: Bexrtor estimates, Preston Pipe & Tube Report

High declines in OCTG demand - mainly in North America

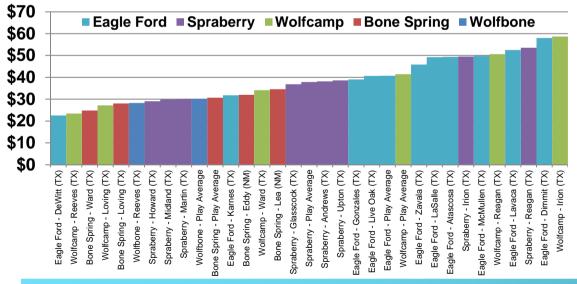
# US Shales productivity improvement



#### Lower Break Even prices at US shales (USD WTI)







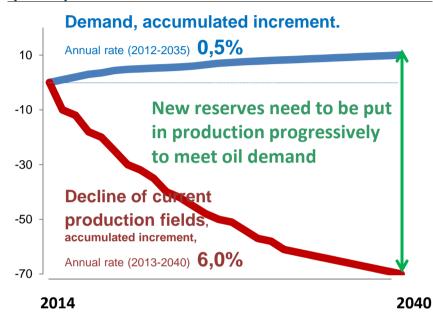
- Productivity gains and cost deflation in E&P activities are contributing to reduce the oil price needed to develop oil resources
- There's still room for further productivity improvements as explorations and production companies enhance drilling techniques in shale formations:
  - · Higher number of wells per rig
  - Lower number of drilling days per well
  - Higher production per well: Increased reservoir contact, with longer laterals and Improved drilling / fracking quality, refracking
  - Penetration of new techniques across basins
  - The diversity of break-evens highlights the hazard posed by looking for a single number, even within a play

US shale breakeven are falling rapidly with room for further improvements

# **Expected E&P Investment Recovery**



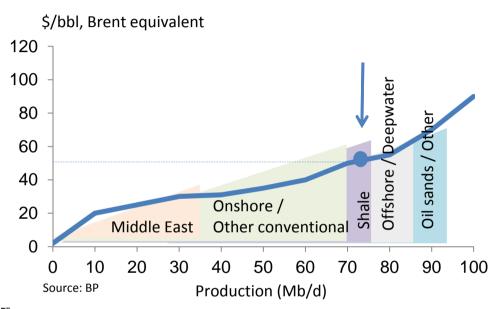
## 2014-2040: oil global production needs (mb/d)



Source: International Energy Agency "Oil Medium Term Market Report . February 2015"

 Rebound on E&P activity is required as depletion of current production fields is estimated at +/-6% p.a. and oil demand grows at 0,5% p.a.

#### Stylised oil production cost curve



- E&P investments will be allocated in those technologies with lower cost of production
- The majority of US shale oil lies somewhere broadly in the middle of the aggregate cost curve

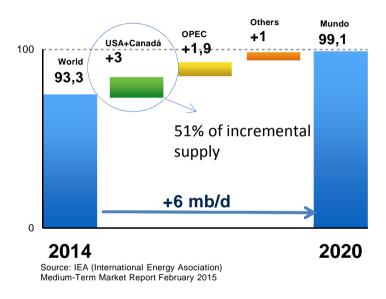
As depletion rates progressively impact production, investments would need to be reactivated to meet demand requirements.

Marginal cost of production will determine future oil prices

### **US Shale expected growth**

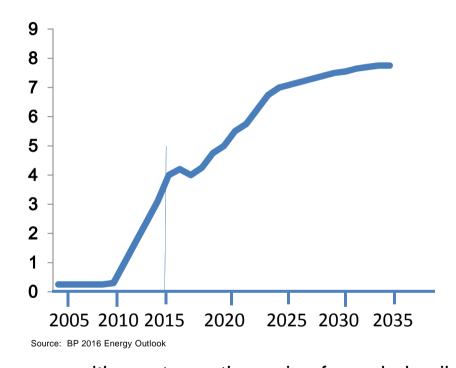


#### 2014-2020 oil production, mb/d



 Northamerica remains the top source of growth through 2020, 51% as per IEA estimates...

#### US Shale oil forecast 2015-2035 (mb/d)



... with most growth coming from shale oil

Northamerica is expected to be the main driver of supply growth.

US Shale is best positioned to enjoy a potential rebound faster than other uneconomic and long lead time projects



# 2. Impact in TR's Activity

# Impact in Tubos Reunidos activity in the short term



Consolidated ('000 EUR)	Q4 2015	Q4 2014	% var	FY 2015	FY 2014	% var
Revenue	76.808	108.064	(28,9%)	352.478	407.952	(13,6%)
EBITDA *	270	10.287	(97,4%)	19.773	41.373	(52,2%)
% o. sales	0,4%	9,5%		5,6%	10,1%	
EBIT	(8.893)	3.744	(337,5%)	(16.365)	15.012	(209,0%)
Profit for the period	(7.701)	2.000	(485,1%)	(16.188)	7.079	(328,7%)
Adjusted profit for the period*	(6.277)	2.000	(413,8%)	(10.492)	7.079	(248,2%)

Note \*: Excludes impact of the impairment accounted in 4Q 2015 of the Group's stock in the US for a value of 1.978 ('000 Euros) before taxes. 7.911 ('000 Euros) in FY 2015.

- Consolidated sales in 2015 have been affected by strong decrease in activity in oil&gas segment in Northamerica as well as by strong competition and lower prices in other market segments.
- Profitability impacted by production inefficiencies resulting from low utilization of production capacity and an extraordinary provision due to the impairment of inventory realisable value in Northamerica amounting to €7.9 million before taxes.
- Measures have been executed and initiated, which will entail a reduction of costs in 2016 of 13 million euros over 2015 and attain lower recurrent costs of 15 million euros at EBITDA level in 2017 onwards.

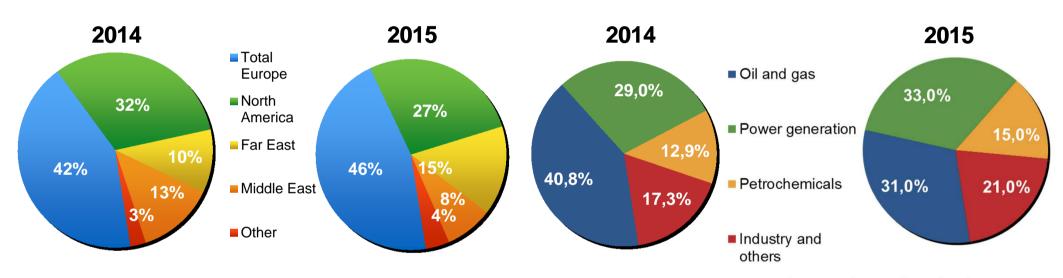
2015 results affected by the fall in the oil price
Temporary and structural measures under implementation to
improve competitiveness and cash generation capabilities

# Seamless Steel Tubes sales: 2015 (Eur Million)



#### Sales by geographic market, % in millions of Euros

#### Sales by Sector, % in millions of Euros



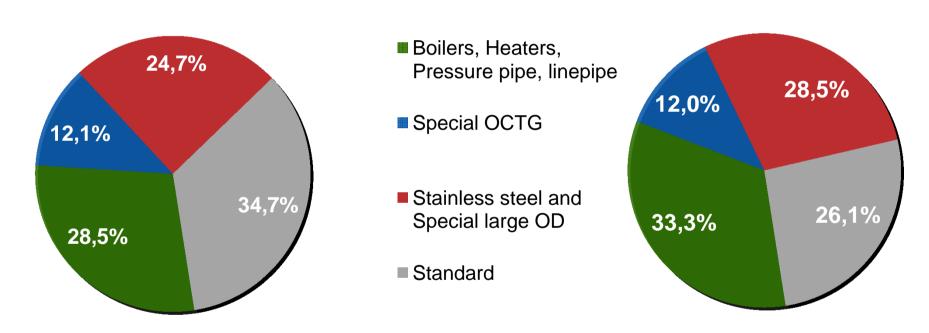
- Sales of seamless piping in the energy generation, petrochemical, construction and mechanical sectors have remained stable overall during the financial year, despite a more competitive environment, principally supported by the more highly specialised products. However, overall Group sales have decreased due to the decline in sales in the oil & gas sector, which dropped 36.7% during the period.
- By geographical areas, the positive sales performance in Spain and the Far East has mitigated the decrease in sales in North America as well as in the Middle East, where delays have taken place in awarding projects during the period.

# Special Products (Eur Million)



### Special Products 2014: 65%

### Special Products 2015: 74%



Tubos Reunidos has increased its sales of large diameter piping and has maintained those of pressure piping of small diameter for special applications in the energy generation and petrochemical segments, thanks to the broadening of its range of products of high value added and the certification at new clients, improving the product mix, the sales of special piping making up 73.8% of total sales, compared with 65.3% in 2014.

#### Assets held for sale March 2016 4.836 4.599 ΤΟΤΔΙ ΔSSFTS Consolidated 6 ('000 eur)

CURREINI ASSETS



TOTAL ASSETS	1V1C1 011 2 54	1.615	002.103	055.055
Froup Financials,				
NET EQUITY	24	4.175	260.936	246.037
DEFERRED REVENUES	15	5.094	12.469	10.946
Non-current provisions	2.	.937	3.622	15.183
Bank borrowings and other financial li	iabilities 14	2.339	155.640	169.054
Fixed income securities	14	.967		-
Other non-current liabilities	65	5.905	51.548	55.656
NON-CURRENT LIABILITIES	22	6.148	210.810	239.893
Short-term provisions	5.	.763	8.249	6.997
Bank borrowings and other financial li	iabilities 42	146	40.436	38.568
Other current liabilities	108	8.489	129.283	91.252
CURRENT LIABILITIES	150	6.398	177.968	136.817
TOTAL LIABILITIES	64	1.815	662.183	633.693

Net financial debt	167.081	171.612	
NWC	73.996	101.330	
Net Capex	38.910	30.733	

_\	/entas LTM	407.952
1.164	Existencias	140.874
	Variación circulante acumulado	
	Variación circulante	
	´Días sobre ventas	126
17.094	Clientes	68.489
	Variación circulante acumulado	
	Variación circulante	
	Días sobre ventas	61
26.966	Proveedores	108.033
	Variación circulante acumulado	
	Variación circulante	
_	Días sobre ventas	97
	Capital circulante	101.330
	Variación circulante acumulado	
	Variación circulante trimestre	
	Días sobre ventas	91
	Otros deudores	6.118
	Días sobre ventas	5
	Otros pasivos corrientes	21.252
	Días sobre ventas	19
	Capital circulante incluyendo otros	86.196
	Días sobre ventas	77
	Variación circulante incluyendo otros	
	Variación circulante trimestre	



# 3. TR's Reaction

### TR's reaction



Reaffirmation of TR's strategy: strengthening international business development, focusing on high value added products

Activation of a competitiveness plan to emerge strengthened when market normalizes

Diversification:
Growth in new
markets and products

 enlarged portfolio already industrialized & MISI agreement



Further strengthening
the Group's financial
strength to come through
the crisis & commitment
to debt reduction

#### Focus on cash:

Growth capex finished Working Capital
optimization potential

TR: implementation of temporary and structural measures to rebalance results and emerge strengthened as market normalizes

# Temporary and Structural Managing measures



Temporary and Structural measures:

Efficiency
Program
&
Cost cutting
plan

New organizational structure

- Actions for a short term adaptation of small diameter tubes mill to low activity levels
- Progress in learning curve of new investments and products
   Optimization of all operational processes and overhead structures



- Group structure unification
- Decision processes optimization
- Cultural change towards a grater integration to bring out commercial and operational synergies

Competitiveness plan: Structurally reduce cost base and improve efficiency

# Temporary and Structural Managing measures



# Focus on Cash Generation

Capex normalization

Working Capital Optimization

- 2016 CAPEX reduction once the investment plan has already been executed:
  - New products already industrialized
  - New threading plant (MISI) finalized in 1H 2016
- Limited normalized CAPEX in 2017

2012-2016 investment plan in Seam -less Steel Tubes already executed



- Tight working capital management:
  - inventories reduction & plants layout optimization & bottle necks elimination

### Compromise with debt reduction

# **Growth in new markets and products**



# Growth in new high value added products and geographic markets diversification

TR counts with an enlarged high value added portfolio of products and growing certifications in new clients: new products targeted in the strategic plan already industrialized





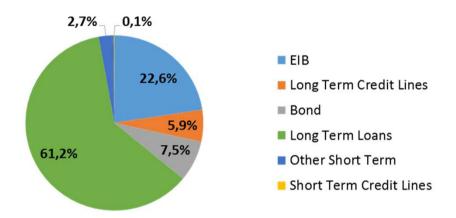
- Tubes for power generation and petrochemical sectors & Premium niches in oil&gas:
- Large outside diameters
- Quenching and tempering, High collapse, High chrome alloys, Proprietary steel grades
- Offshore linepipes
- High chrome alloys, special lengths

- Access to new geographic markets with new high value added products:
- Middle East
- North Africa
- South East Asia among others

### **Strengthening Financial Structure**

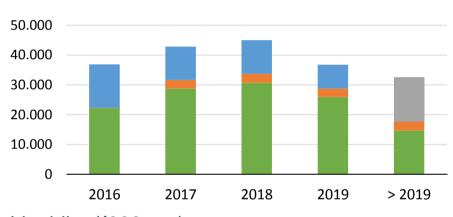


#### Financial Structure, Gross Debt 31/12/2016



- Strengthening of the financial structure and optimization of the financing conditions of the Group during 2014 and 2015
- Strong Liquidity position, current cash position + availability of credit lines exceed amortizations scheduled for 2016 and 2017

#### Debt maturity profile ('000 eur)



Liquidity ('000 eur)

	LIMIT	DRAWN	UNDRAWN
LONG TERM CREDIT LINES	59.725	11.790	47.935
SHORT TERM CREDIT LINES	46.280	251	46.029
TOTAL CREDIT LINES	106.005	12.041	93.964

**CASH AND CASH EQUIVALENTS** 

126.317

**TOTAL LIQUIDITY** 

### Robust long-term debt structure

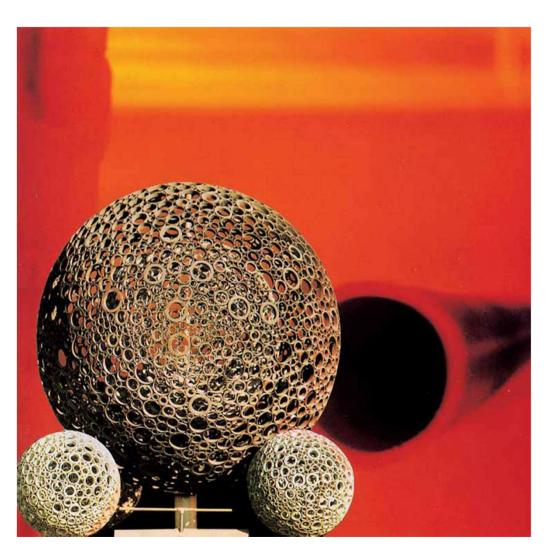
32.353



# Appendix 1: Company Overview

### **Tubos Reunidos Group**





- Seamless Steel tubes Company
- Global International Footprint: 83% of Sales (2015)
- Oriented to the Energy Sector: 79% of Sales
- Focus on Special Products: 74% of Sales
- 325.000 MT capacity of production.
- Transformational Investment Plan executed: enlarged portfolio of Premium products
- Strategy: Specialization + Service + Competitiveness.
- Agreement with Marubeni-Itochu Tubulars
   Europe Plc. and JFE Steel Corporation :
   New plant for Premium products to be commissioned in 2T 2016

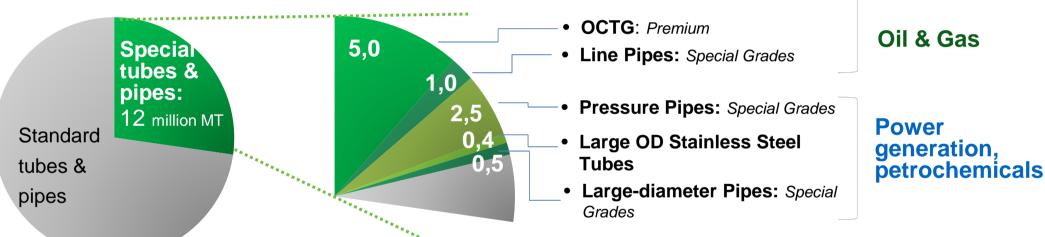
### **Tubos Reunidos Market**



Global Demand for Seamless Steel Pipes 44 million MT (2013)

Global Demand for TR's market segments 9 million MT (2013)

**Applications** 

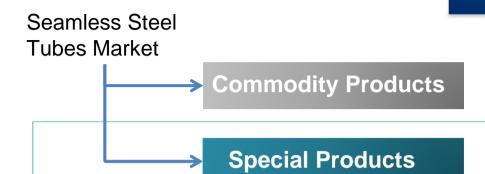


generation,

- TR: Focused on high end segments for the energy sector
  - Brand name and differentiation

#### **Sector Trends**





Oil & Gas - Non-conventional oil & gas exploration technology

 Directional drilling, off-shore, shale–gas, deeper drilling

Power generation & Petrochemicals – Cutting-edge technologies

- Stringent safety requirements
- Maximum efficiency
- Power > 600 MW

#### High performance. tubes and pipes:

- High corrosion
- Extreme temperatures
- Strong pressure
- More reliable
- Higher efficiency
- Lower maintenance

TR: - New and more efficient technologies – growing need for Premium products

## Focused on Special and Niche Products



**OCTG Premium** 

**Special service line Pipes** 

Large diameter Tubes

Stainless steel

Pressure Pipes, Boilers and Heaters

#### Oil & Gas

Exploration in extreme corrosion, pressure and temperature



- Quenching and tempering
- High collapse
- High chrome alloys
- Proprietary steel grades
- Premium threads JV with MISI - 2016

Offshore and special grades linepipes



- Quenching and tempering
- Sour service
- Special grades
- Offshore

Critical phases and cutting-edge technological processes

**Power Generation and Petroquemicals** 



Tubes and pipes up to 25" OD and> 40 mm WT in special types of steel



Tubes of > 8" OD in stainless steel up to 25" OD



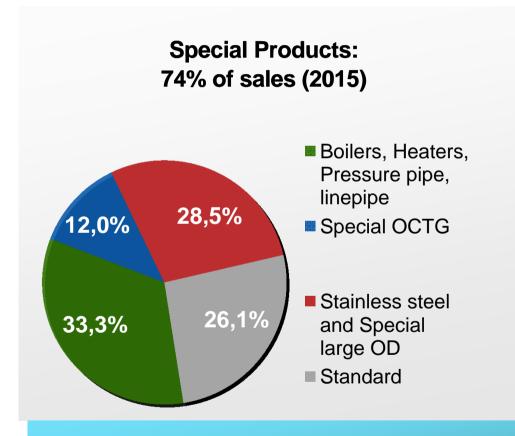
- High chrome alloys
- Special lengths (up to 27 meters)
- Rifle tube

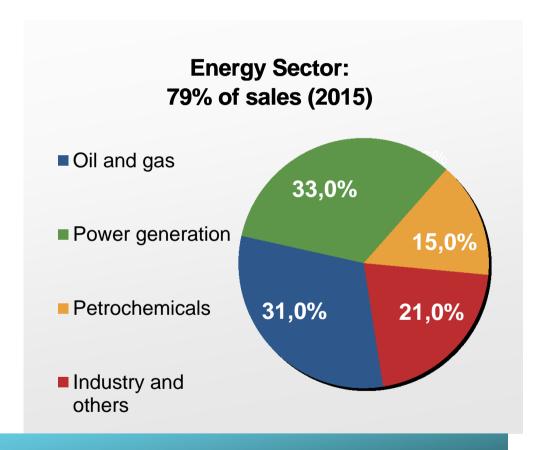
- TR: Wide portfolio of special products
  - Based in own know how and R+D capabilities

# **Diversified Focused on Special and Niche Products**



Sales breakdown by product, Seamless Steel Tubes and Pipes, Millions of Eur, FY 2015 Sales breakdown by client, Seamless Steel Tubes and Pipes, Millions of Eur, FY 2015





TR: - Diversified by products and market segments with a common commercial strength: quality and service

# Manufacturing of a Wide Portfolio of Pipes



- 325,000 MT production capacity
- Small and large size outside diameter tubes
  - Carbon, alloyed, high alloyed: 1/2"-25" (12mm 635 mm)
  - Stainless steel tubes: 8"-25" (190 mm 635 mm)
- Production sites located in the Basque Country (Northern Spain)
- Production process vertically integrated



Small and mid-size diameter tubes: up to 7"

Diameter: 26.7 – 180 mm. (6-120mm upon colddrawn).

• Thickness: 2.6 – 20 mm.

 Carbon, alloyed and high alloy. Manufactured at

**Tubos Reunidos Industrial** 

Large diameter Tubes: up to 25"

Diameter: 190-635 mm.

Thickness: 6.30 – 120 mn

Carbon, high alloy and stainless.

Manufactured at Productos Tubulares



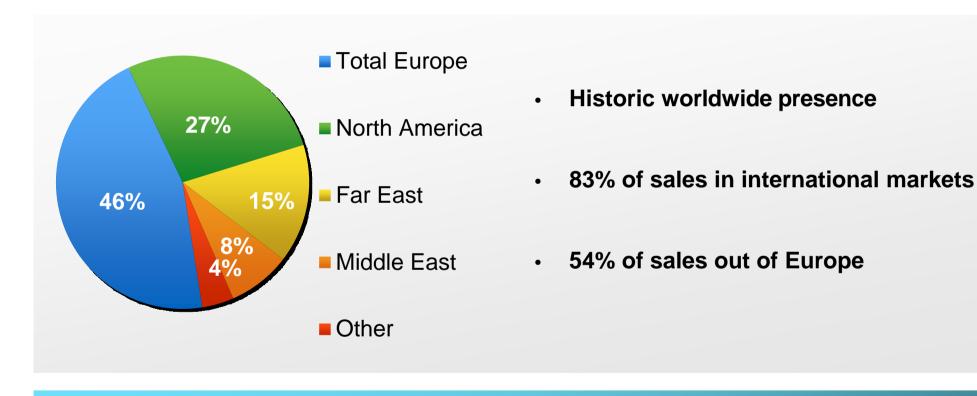
TR: - Vertically integrated from scrap to finished pipes

- Flexible and efficient production processes

#### **Worldwide Presence**



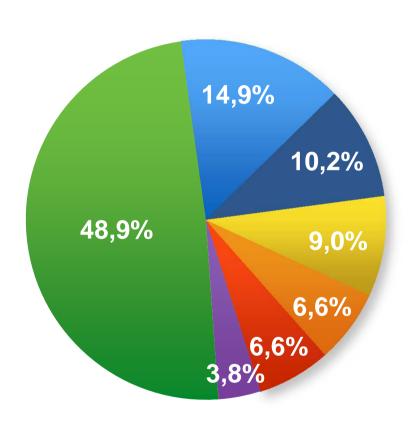
Sales Breakdown by Region, Seamless Steel Tubes and Pipes, Millions of Eur, FY 2015



- TR: Balanced geographic diversification
  - Presence in major markets for energy applications

### **Shareholder structure**





- BBVA
- Zorrilla Lequerica Family
- N+1 por QMC II Iberian Capital Fund (N+1 Asset Management)
- **Ybarra Family**
- Barandiaran Group
- De Miguel Nart
- **■** Free Float



# Appendix 2: Strategy

### **Strategic Cornestones**



### Strategic Plan 2014-2017: Towards a New Tubos Reunidos

1 Premium From generalist manufacturers to...

2 Service From flexibility and versatility to...

3 Competitive From cost-efficient to...

4 Global From geographically diversified to...

**Specialist in Premium** and niche products

**Integrated Service Solutions** 

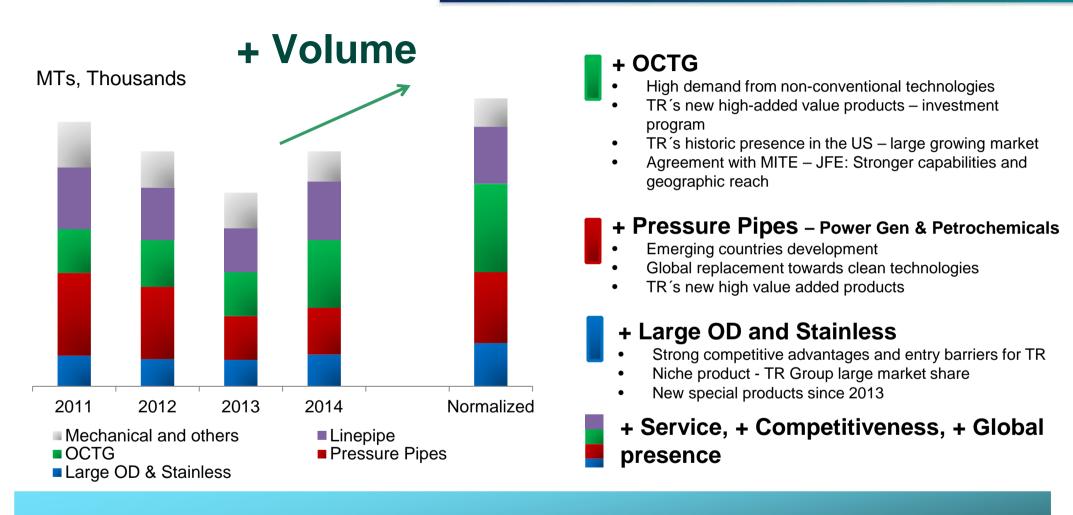
**Structurally competitive** 

Global and local presence

TR: - Capturing growth opportunities to be a larger company offering Special Products & Integral Services Worldwide

### Sales volume increase



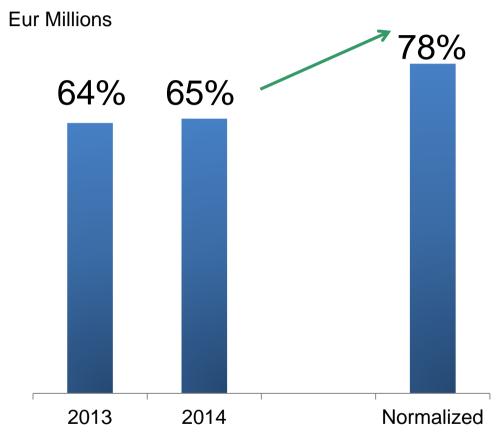


TR: - Growth based in new products: investments already executed- Available capacity without capex requirements

### **Product Mix Improvement**







Sales and technology strategy focused on higher added-value products: in high-growth, high-return segments

- Heat treated tubes and pipes
- High alloy steels
- Cleaner steels
- OCTG products with Premium threads
- Special large OD tubes and pipes
- Larger portfolio of Stainless Steel tubes

TR: - Most new high value added products already developed and industrialized

### **Integrated Service Solutions**



### Product + Service: Integrated Solutions

Local Premium Oil field Presence: **OCTG** threads service short deliveries **Flexibility** Complete **Pressure** in project range of **Pipes** orders products Local Complete **Finishing Project** range of service: services Linepipe execution stock, products (coating, logistics painting, ...) and accessories **Tailor Stainless Technical** made and Large support products OD pipes

TR: - Moving up the value chain to be closer to clients

- First steps taken: Almesa, MISI JV, Commercial agreements

### **Structurally Competitive**



From efficient, with a management model based on cost streamlining...

To structurally competitive

- Innovation in more competitive processes:
  - In house steel production
  - Elimination of bottlenecks
- Operational excellence
- Offshoring of parts of the productive process and selected acquisitions to drive competitiveness gains

TR: - Room for efficiency and productivity gains getting insight from the new production processes

### **More Global**



Percentage of revenue in € in 2013, 2014 and objective



- High investments in oil & gas 2012-2035
- Shale gas revolution
- TR boasts entrenched positioning, with new products and capabilities
- TR increasing local presence

### Europe

- Consumption recovering from lows of 2012-2013 (-44% vs. 2007) although lower growth than in other geographies
- Entrenched leadership with new products

25%-> **26%** -> 30%

### Asia and Latam

- Emerging countries development
- Positioning in high value-added segments
- TR agreement with MISI and JFE.
- New Almesa (Service unit) strategy of growth in Africa, Asia and Latinoamerica
- Opportunities in México: energy reform.
- New delegations oppened in Dubai, Malasya and Mexico

- TR: Expanding commercial capabilities: new delegations
  - Developing new channels

## Corporate development: Objectives



- Increase sales of high value-added products and services by:
  - Diversifying the industrial model, once investment in current TR's plants has been completed
  - Integrating production and commercial capacity in growth geographic markets
  - Achieving structural competitiveness

#### Mid&long term objectives: Agreements, Alliances and Corporate transactions

**OCTG:** Supplement production capacities in target markets, increasing service, commercial presence and customer proximity.

Large diameter stainless steel tubing: obtain a larger global footprint leveraging our differentiated products and production process.

Stronger service capacities in Almesa for linepipe product in targeted geographic markets

Integrate supplementary production capacities in growth markets: extending range of high value-added products and services and increasing competitiveness.

Strengthening of TR's positioning in global markets

## **Corporate Development:** strategic agreement TR-MISI-JFE



#### **Commercial Agreements + JV Alliances + Corporate Transactions:**

leveraging on TR's competitive advantages including brand name and technical capabilities. MISI JV for Premium OCTG as first step in TR's corporate development strategy

- TR announced an agreement on November 27 2014 with Marubeni-Itochu Tubulars Europe Plc (MITE), the UK subsidiary of Marubeni-Itochu Steel Inc. for the purpose of manufacture, market and supply OCTG products, with JFE Premium connections, for oil and gas drilling worldwide. This agreement allows TR:
  - Strengthen commercial reach and guarantee route-tomarket for its new Premium OCTG products
  - Increase exposure to emerging markets
  - Move up in the value chain towards Service Solutions to clients including own finishing capabilities, Premium connections and Oil&Gas field service centers



With limited capex and cost structure requirements



- TR: Corporate transactions aligned with the strategy
  - Capital allocation driven by return on capital maximization



Appendix 3: TR – MISI – JFE: Strategic Agreement



#### TR – MISI – JFE: Complementary Strategies

#### **MARUBENI ITOCHU**

- Created in October 2001
- Divisional merger by spinning off the steel business divisions of two major general trading companies
- 9.500 employees approx.
- Sales: EUR 13,800 Mn. approx.
- Pipes distribution Capacity: almost 3 Mn., specialized in OCTG and line pipe

Manufacturing Tubes: 320.000 Tons capacity



#### JFE STEEL

- Result of the merger of NKK and Kawasaki
   Steel in 2003
- One of the world's leading integrated steel producers (31 Mn. MT/Year)
- 42.481 employees
- Sales: EUR 27,300 Mn. approx.
- Pipes production capacity: 1.5 Mn Tons approx. (350.000 Tons seamless)
- Focused on stainless and high alloy
- Own Premium Connections: 5<sup>th</sup> worldwide leader
- Global Technical & Services Network



Agreement, Nov. 2014



JFE Steel Corporation

**Premium Connections** 

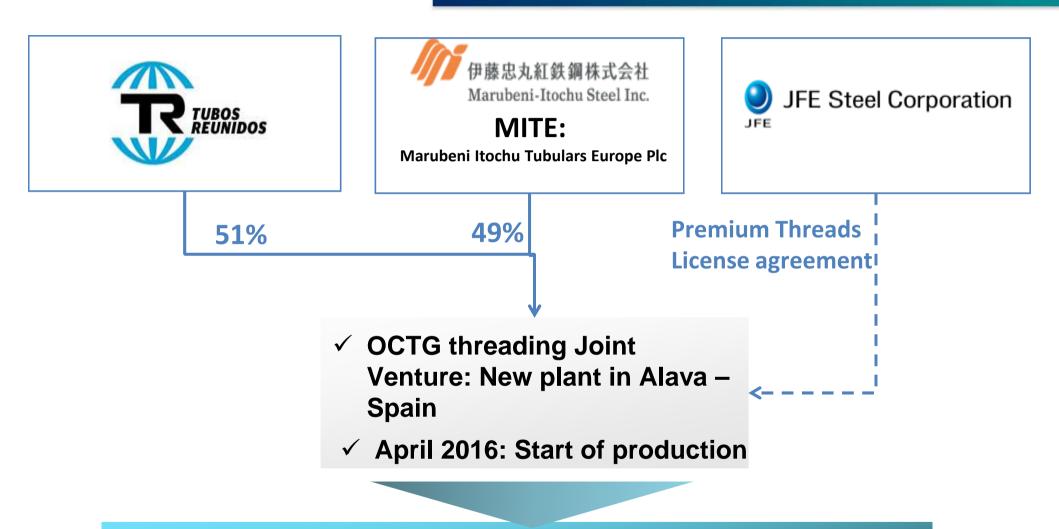
Worldwide Distribution capacity.

Strategic Agreements with suppliers

Manufacture, market and supply of Premium OCTG worldwide

#### **OCTG Threading Capacity**





Investment in a new threading plant

#### **OCTG Threading Capacity**



#### Subillabide – Alava



- ✓ New Plant for threading
- ✓ Logistically located for global geographical reach
- √ 30 Million Euros
  Investment and 80
  employees in the
  first phase of the
  project

#### **OCTG: TR - MITE JV**



#### **OCTG Premium Integrated Solutions to Final Clients**

Premium pipes manufacturing & supply

Premium Connections threading

**Commercialization: Global One Stop Shop Offer** 

Service

- ✓ TR: 120 years manufacturing pipes. New investments & I+D+i
- ✓ MISI market knowledge on most demanded products
- ✓ JFE Premium thread license & technology
- ✓ TR MISI Joint
   Venture: technical
   & market
   knowledge
- ✓ MISI + TR + JFE commercial networks & brand name
- ✓ MISI complete range of products for OCTG
- ✓ MISI + TR + JFE quality
- ✓ MISI + JFE: Field service centers, JFE licensees network

Building an alternative and differentiated offer

## Reinforcing OCTG capabilities and market reach



#### Strategic Plan - OCTG

TR - MISI - JFE

- Increase OCTG sales
- Mix improvement
- Threading capabilities
- Geographic diversificatio

- ✓ Obtain own threading capabilities
- ✓ Premium Connections for TR's pipes
- ✓ Stronger capabilities to our current markets
- ✓ Access to new geographic markets outside of USA
- ✓ Knowledge and technical support for further develop new products



# Appendix 4: Summary Financial Accounts

## Consolidated Group Financials, ('000 eur)



INCOME STATEMENT, Thousands of Euros	Q4 2015	Q4 2014	Q4 2015 / Q4 2014	FY 2015	FY 2014	FY 2015 / FY 2014
Revenue	76.808	108.064	(29%)	352.478	407.952	(14%)
Changes in inventory	121	14.559		(9.394)	18.993	
Supplies	(37.111)	(66.512)		(169.565)	(217.285)	
Personnel expenditure	(23.669)	(25.750)		(99.155)	(101.296)	
Other operating expenses	(21.312)	(27.236)		(77.712)	(86.254)	
Other operating income and net gains/(losses)	3.455	7.162		15.210	19.263	
EBITDA *	270	10.287	(97%)	19.773	41.373	(52%)
Impairment of inventory provision	(1.978)	-		(7.911)	-	
Depreciation and amortisation charge	(7.185)	(6.543)		(28.227)	(26.361)	
EBIT	(8.893)	3.744		(16.365)	15.012	
Financial income/(expense)	(603)	(2.674)		(5.635)	(8.827)	
Profit before income tax	(9.496)	1.070		(22.000)	6.185	
Profits tax	1.959	1.125		6.788	1.266	
Consolidated profit for the period	(7.537)	2.195		(15.212)	7.451	
Profit from minority interests	(164)	(195)		(976)	(372)	
Profit for the period	(7.701)	2.000		(16.188)	7.079	
Adjusted profit for the period*	(6.277)	2.000	(414%)	(10.492)	7.079	(248%)

Note \*: Excludes impact of the impairment accounted in 4Q 2015 of the Group's stock in the US for a value of 1.978 ('000 Euros) before taxes. 7.911 ('000 Euros) in FY 2015.

#### Assets held for sale 4.599 4.836 Consolidated 6 ('000 eur)

CUKKENI ASSETS

NWC

**Net Capex** 



TOTAL ASSETS	iviarch	2641.815	662.183	633.693
Froup Financials,				
NET EQUITY		244.175	260.936	246.037
DEFERRED REVENUES		15.094	12.469	10.946
Non-current provisions		2.937	3.622	15.183
Bank borrowings and other financial liabilities		142.339	155.640	169.054
Fixed income securities		14.967		-
Other non-current liabilities		65.905	51.548	55.656
NON-CURRENT LIABILITIES		226.148	210.810	239.893
Short-term provisions		5.763	8.249	6.997
Bank borrowings and other financial liabilities		42.146	40.436	38.568
Other current liabilities		108.489	129.283	91.252
CURRENT LIABILITIES		156.398	177.968	136.817
TOTAL LIABILITIES		641.815	662.183	633.693
Nick Connected when		467.006	474.642	
Net financial debt		167.081	171.612	

73.996

38.910

101.330

30.733

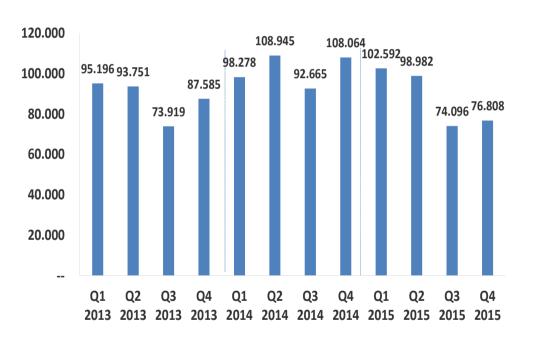
_\	/entas LTM	407.952
21.164	Existencias  Variación circulante acumulado  Variación circulante	140.874
	´Días sobre ventas	126
17.094	Clientes Variación circulante acumulado Variación circulante Días sobre ventas	68.489
26.966	Proveedores  Variación circulante acumulado  Variación circulante  Días sobre ventas	108.033 97
	Capital circulante Variación circulante acumulado Variación circulante trimestre Días sobre ventas	101.330
	Otros deudores Días sobre ventas	<b>6.118</b> <sub>5</sub>
	Otros pasivos corrientes  Días sobre ventas	<b>21.252</b>
	Capital circulante incluyendo otros  Días sobre ventas	<b>86.196</b>
	Variación circulante incluyendo otros Variación circulante trimestre	

#### **Consolidated Group Financials**



#### Consolidated Revenue

Thousands of Euros



#### Consolidated EBITDA and EBITDA Margin

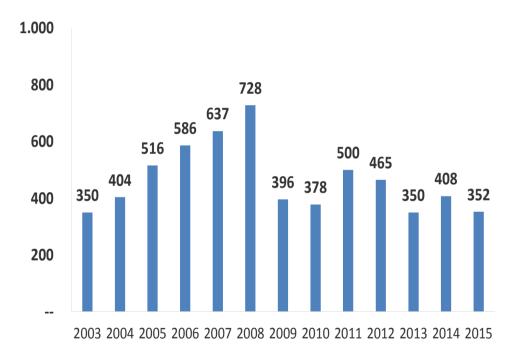
Thousands of Euros; % of revenue



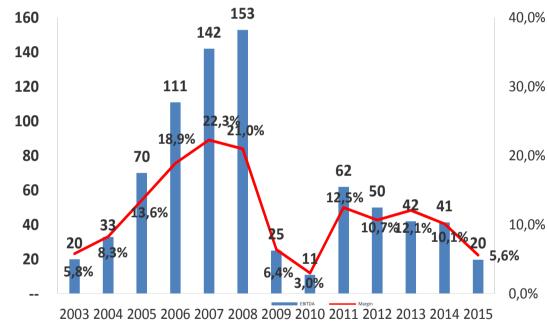
#### **Consolidated Group Financials**



### Consolidated Revenue Millions of Euros



## Consolidated EBITDA and EBITDA Margin Millions of Euros; % of revenue





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# Tubos Reunidos

March 2016